UNITED STATES

SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, D.C. 20549

FORM 8-K

CURRENT REPORT

Pursuant to Section 13 or 15(d) of the

Securities Exchange Act of 1934

Date of Report (Date of earliest event reported): May 8, 2025

VIATRIS INC.

(Exact name of registrant as specified in its charter)

Delaware	**001-39695**	**83-4364296**
(State or Other Jurisdiction of Incorporation)	(Commission File Number)	(I.R.S. Employer Identification No.)

1000 Mylan Boulevard, Canonsburg, Pennsylvania, 15317
(Address of Principal Executive Offices)

Registrant's telephone number, including area code: **(724) 514-1800**

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

☐ Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)

☐ Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)

☐ Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2 (b))

☐ Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4 (c))

Securities registered pursuant to Section 12(b) of the Act:

Title of each class	Trading Symbol(s)	Name of each exchange on which registered
Common Stock, par value $0.01 per share	**VTRS**	**The NASDAQ Stock Market**

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter).

Emerging growth company ☐

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. ☐

Item 2.02 Results of Operations and Financial Condition.

On May 8, 2025, Viatris Inc. (“Viatris” or the “Company”) issued a press release reporting the Company's financial results for the period ended March 31, 2025. A copy of the press release is attached hereto as Exhibit 99.1 and is incorporated herein by reference.

The information in this Item 2.02 (including Exhibit 99.1) shall not be deemed to be “filed” for purposes of Section 18 of the Securities Exchange Act of 1934, as amended (the “Exchange Act”), or otherwise subject to the liability of that section, and shall not be incorporated by reference into any registration statement or other document filed under the Securities Act of 1933, as amended, or the Exchange Act, except as shall be expressly set forth by specific reference in such filing.

Item 8.01 Other Events.

As previously announced, Viatris will host a conference call and live webcast today at 8:30 a.m. ET to review the Company's financial results for the period ended March 31, 2025.

Item 9.01 Financial Statements and Exhibits.

(d) Exhibits.

Exhibit No.	Description
99.1	Press release announcing the Company's financial results for the first quarter of 2025, dated May 8, 2025.
104	Cover Page Interactive Data File - the cover page XBRL tags are embedded within the Inline XBRL document.

SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

VIATRIS INC.

Date: May 8, 2025

By: /s/ THEODORA MISTRAS

Theodora Mistras
Chief Financial Officer

Viatris Reports First Quarter 2025 Results and Reaffirms 2025 Outlook

- *Delivers Total Revenues in Line With Expectations Demonstrating Strength of the Base Business*
- *Makes Significant Pipeline Progress With Three Positive Phase 3 Data Readouts*
- *Returns More Than $450 Million in Capital to Shareholders Year-to-Date and Reaffirms 2025 Capital Allocation Priorities*

PITTSBURGH – May 8, 2025 – Viatris Inc. (Nasdaq: VTRS) today reported first quarter 2025 financial results and reaffirmed its 2025 outlook[1].

Executive Commentary

“2025 is off to a good start as we continue to focus on executing our strategic priorities,” said Scott A. Smith, CEO, Viatris. “Our growing pipeline, capital discipline, operational execution, and significant global scope give us confidence in our ability to navigate the periods of increased volatility and uncertainty that our industry has been experiencing much of this year.”

“We continue to generate strong cash flow and we are delivering on our capital allocation plan including share repurchases of over $300 million year to date,” said Doretta Mistras, CFO, Viatris. “We believe we are currently well positioned to meet our financial guidance and our commitment to prioritizing returning capital to shareholders through the remainder of the year.”

[1] *Viatris is not providing forward-looking guidance for U.S. GAAP net (loss) earnings or U.S. GAAP diluted EPS or a quantitative reconciliation of its 2025 adjusted EBITDA or adjusted EPS guidance. U.S. GAAP net cash provided by operating activities for 2025 is estimated to be between $2.2 billion and $2.5 billion, with a midpoint of approximately $2.35 billion. 2025 financial guidance ranges as provided on May 8, 2025, exclude the impact of any divestiture-related taxes and transaction costs, acquired IPR&D for unsigned deals, and any potential impact of future tariffs and trade restrictions as they cannot be reasonably forecasted. See “2025 Financial Guidance” and “Non-GAAP Financial Measures” for additional information.*

First Quarter Results

(Unaudited; in millions, except %s and per share amounts)	Three Months Ended March 31, 2025	2024	Reported Change	Operational Change[1] [2]	Divestiture Adjusted Operational Change[1][2]
Total Revenues	$ 3,254.3	$ 3,663.4	(11)%	(9)%	(2)%
Total Net Sales	$ 3,243.2	$ 3,653.5	(11)%	(9)%	(3)%
Developed Markets	1,891.7	2,165.4	(13)%	(11)%	(3)%
Emerging Markets	519.9	626.4	(17)%	(13)%	(5)%
JANZ	276.1	317.8	(13)%	(9)%	(6)%
Greater China	555.5	543.9	2%	4%	4%
Net Sales by Product Category					
Brands	$ 2,116.9	$ 2,309.1	(8)%	(5)%	3%
Generics	1,126.3	1,344.4	(16)%	(15)%	(11)%
U.S. GAAP Gross Profit	$ 1,161.2	$ 1,504.0	(23)%		
U.S. GAAP Gross Margin	35.7 %	41.1 %			
Adjusted Gross Profit [2]	$ 1,819.6	$ 2,154.8	(16)%		
Adjusted Gross Margin [2]	55.9 %	58.8 %			
U.S. GAAP Net (Loss) Earnings [3]	$ (3,042.0)	$ 113.9	NM		
U.S. GAAP (Loss) Earnings Per Share [3]	$ (2.55)	$ 0.09	NM		
Adjusted Net Earnings [2]	$ 600.3	$ 812.7	(26)%		
Adjusted EPS [2]	$ 0.50	$ 0.67	(25)%	(23)%	(14)%
EBITDA [2]	$ (2,316.8)	$ 1,034.0	NM		
Adjusted EBITDA [2]	$ 923.5	$ 1,193.4	(23)%	(20)%	(12)%
U.S. GAAP Net Cash Provided by Operating Activities	$ 535.5	$ 614.6	(13)%		
Capital Expenditures	42.6	49.8	(14)%		
Free Cash Flow [2][4]	$ 492.9	$ 564.8	(13)%		

[1] See “Certain Key Terms and Presentation Matters” in this release for more information.

[2] Non-GAAP financial measures. See “Non-GAAP Financial Measures” for additional information.

[3] For the three months ended March 31, 2025, includes a goodwill impairment charge of $2.9 billion as a result of the interim goodwill impairment test performed as of March 31, 2025. See “Goodwill Impairment” for additional information.

[4] Excluding the impact of transaction costs and taxes primarily related to the divestitures of $43 million, free cash flow for the three months ended March 31, 2025, was $535 million. Excluding the impact of transaction costs and taxes primarily related to the divestitures of $83 million, free cash flow for the three months ended March 31, 2024, was $648 million.

Quarterly Financial Highlights

- First quarter 2025 total revenues were $3.3 billion, down 11% on a reported basis and down 2% on a divestiture-adjusted operational basis compared to first quarter 2024, primarily driven by the negative Indore Impact. Excluding the Indore Impact, total revenues would have increased 2% on a divestiture-adjusted operational basis compared to first quarter 2024.

- Brands net sales reflect the expansion of the Company's portfolio in Emerging Markets, and strong growth in Greater China and Developed Markets.

- Generics net sales reflect the expected negative Indore Impact, partially offset by growth in certain complex products in North America, strong performance across key European markets, and volume growth in JANZ.

- The Company generated approximately $67 million in new product revenues in the quarter and continues to expect to deliver approximately $450 million to $550 million in new product revenues in 2025.

- First quarter 2025 U.S. GAAP net loss was $(3.0) billion compared to U.S. GAAP net earnings of $114 million in the first quarter of 2024, and U.S. GAAP diluted EPS was a loss of $(2.55) per share in Q1 2025 compared to a gain of $0.09 per share in Q1 2024, in each case primarily driven by a non-cash goodwill impairment charge of $2.9 billion in the current quarter. See "Goodwill Impairment" for more information.

- First quarter 2025 adjusted EBITDA was $923 million, down 23% on a reported basis and down 12% on a divestiture-adjusted operational basis compared to the first quarter of 2024, and adjusted EPS was $0.50 per share in Q1 2025, down 25% on a reported basis and down 14% on a divestiture-adjusted operational basis compared to Q1 2024, both primarily driven by the negative Indore Impact.

- The Company generated U.S. GAAP net cash provided by operating activities of $535 million, and free cash flow of $493 million, including $43 million in transaction-related costs.

Additional Highlights

- The Company received positive results from the Phase 3 open-label, long-term extension study for EFFEXOR® required for approval in Japan and the Company filed applications to the Ministry of Health, Labor and Welfare for approval of EFFEXOR SR Capsules (venlafaxine hydrochloride), a serotonin-noradrenaline reuptake inhibitor to treat adults with generalized anxiety disorder, an indication for which no other treatment option is currently approved in Japan.

- The Company announced positive top-line results from two pivotal Phase 3 studies of its novel fast-acting formulation of meloxicam (MR-107A-02) for the treatment of moderate-to-severe acute pain. The Phase 3 program consisted of two randomized, double-blind, placebo-(double-dummy) and active-controlled trials – one following herniorrhaphy surgery and one following bunionectomy surgery. In both Phase 3 studies, all primary and secondary endpoints were met and MR-107A-02 demonstrated statistically significant and clinically meaningful results. The Company is targeting to submit a New Drug Application (NDA) to the U.S. Food and Drug Administration (FDA) by the end of 2025.

- The Company announced positive results of its Phase 3 study evaluating the contraceptive efficacy and safety of investigational XULANE LO™ low dose weekly dermal patch with 150 mcg norelgestromin and 17.5 mcg ethinyl estradiol per day in women of childbearing potential. In this study, XULANE LO demonstrated a favorable efficacy and safety profile with no new safety concerns identified, as well as a potential best-in-class patch performance profile. The Company plans to submit an NDA to the FDA in the second half of 2025.

Capital Allocation

The Company is reaffirming its commitment to prioritizing returning capital to shareholders in 2025 as previously stated.

Year-to-date, the Company returned more than $450 million of capital to shareholders, including over $300 million in share repurchases and ~$143 million in dividends paid. The Company expects $500 million to $650 million in total share repurchases in 2025 and expects to be opportunistic with cash available throughout the year.

From a business development perspective, the Company expects to continue to pursue regional licensing and partnership opportunities with immediate revenue contribution that leverage its unique commercial and R&D infrastructure and capabilities.

2025 Financial Guidance

Viatris is reaffirming its 2025 outlook that was previously provided on February 27, 2025, as set forth below, after adjusting the guidance ranges solely to reflect the impact of acquired IPR&D and share repurchases as applicable. The Company is not providing forward-looking guidance for U.S. GAAP net (loss) earnings or U.S. GAAP diluted (loss) earnings per share (EPS) or a quantitative reconciliation of its 2025 adjusted EBITDA or adjusted EPS guidance to the most directly comparable U.S. GAAP measures, U.S. GAAP net (loss) earnings or U.S. GAAP diluted EPS, respectively, because it is unable to predict with reasonable certainty the ultimate outcome of certain significant items, including integration, acquisition and divestiture-related expenses, restructuring expenses, asset impairments, litigation settlements, future share repurchases, and other contingencies, such as changes to contingent consideration, acquired IPR&D and certain other gains or losses, including for the fair value accounting for non-marketable equity investments, as well as related income tax accounting, because certain of these items have not occurred, are out of the Company's control, and/or cannot be reasonably predicted without unreasonable effort. These items are uncertain, depend on various factors, and could have a material impact on U.S. GAAP reported results for the guidance period. With respect to the Estimated Ranges provided as of February 27, 2025, and May 8, 2025, U.S. GAAP net cash provided by operating activities for 2025 is estimated to be between $2.2 billion and $2.5 billion, with a midpoint of approximately $2.35 billion. With respect to the Estimated Ranges provided as of February 27, 2025, Viatris did not provide forward-looking guidance for U.S. GAAP net (loss) earnings or U.S. GAAP diluted EPS or a quantitative reconciliation of its 2025 adjusted EBITDA or adjusted EPS guidance. Please see "Non-GAAP Financial Measures" for additional information.

(In millions, except Adjusted EPS)	Estimated Ranges [2] February 27, 2025	Midpoint [2] February 27, 2025	Acquired IPR&D	Share Repurchases [3]	Estimated Ranges [4] May 8, 2025	Midpoint [4] May 8, 2025
Total Revenues	$13,500 - $14,000	$13,750	—	—	$13,500 - $14,000	$13,750
Adjusted EBITDA [1]	$3,900 - $4,200	$4,050	($10)	—	$3,890 - $4,190	$4,040
Adjusted EPS [1]	$2.12 - $2.26	$2.19	($0.01)	$0.05	$2.16 - $2.30	$2.23
Free Cash Flow [1]	$1,800 - $2,200	$2,000	—	—	$1,800 - $2,200	$2,000

[1] Non-GAAP financial measures. See "Non-GAAP Financial Measures" for additional information.

[2] 2025 Financial Guidance as provided as of February 27, 2025, excluded the impact of divestiture-related taxes and transaction costs. Also excluded any acquired IPR&D for unsigned deals to be incurred in any future period as it could not be reasonably forecasted.

[3] Includes estimated impact of share repurchases executed through and including May 7, 2025, and does not include the expected impact of additional share repurchases in 2025 after such date.

[4] 2025 Financial Guidance as provided as of May 8, 2025, excludes the impact of divestiture-related taxes and transaction costs. Also excludes any acquired IPR&D for unsigned deals to be incurred in any future period as it cannot be reasonably forecasted. 2025 financial guidance does not currently include any potential adverse impact from future tariffs and trade restrictions, which we are unable to predict at this time and could be material.

Conference Call and Earnings Materials

Viatris will host a conference call and live webcast, today at 8:30 a.m. ET, to review the Company's first quarter 2025 financial results.

Investors and the general public are invited to listen to a live webcast of the call at investor.viatris.com or by calling 844.308.3344 or 412.317.1896 for international callers. The “Viatris Q1 2025 Earnings Presentation,” which will be referenced during the call, can be found at investor.viatris.com. A replay of the webcast also will be available on the website.

About Viatris

Viatris Inc. (Nasdaq: VTRS) is a global healthcare company uniquely positioned to bridge the traditional divide between generics and brands, combining the best of both to more holistically address healthcare needs globally. With a mission to empower people worldwide to live healthier at every stage of life, we provide access at scale, currently supplying high-quality medicines to approximately 1 billion patients around the world annually and touching all of life's moments, from birth to the end of life, acute conditions to chronic diseases. With our exceptionally extensive and diverse portfolio of medicines, a one-of-a-kind global supply chain designed to reach more people when and where they need them, and the scientific expertise to address some of the world's most enduring health challenges, access takes on deep meaning at Viatris. We are headquartered in the U.S., with global centers in Pittsburgh, Shanghai and Hyderabad, India. Learn more at viatris.com and investor.viatris.com, and connect with us on LinkedIn, Instagram, YouTube and X (formerly Twitter).

Non-GAAP Financial Measures

This press release includes the presentation and discussion of certain financial information that differs from what is reported under accounting principles generally accepted in the United States ("U.S. GAAP"). These non-GAAP financial measures, including, but not limited to, adjusted gross profit, adjusted gross margins, adjusted net earnings, adjusted EPS, EBITDA, adjusted EBITDA, free cash flow, free cash flow excluding the impact of transaction costs and taxes primarily related to the divestitures, adjusted R&D and as a % of total revenues, adjusted SG&A and as a % of total revenues, adjusted earnings from operations, adjusted interest expense, adjusted other income, net, adjusted effective tax rate, constant currency total revenues, constant currency net sales, constant currency adjusted EBITDA, constant currency adjusted EPS, 2024 adjusted net sales excluding divestitures, divestiture-adjusted operational change, and divestiture-adjusted operational change excluding the Indore Impact, are presented in order to supplement investors' and other readers' understanding and assessment of the financial performance of Viatris Inc. ("Viatris" or the "Company"). Free cash flow refers to U.S. GAAP net cash provided by operating activities less capital expenditures. Management uses these measures internally for forecasting, budgeting, measuring its operating performance, and incentive-based awards. Primarily due to acquisitions, divestitures and other significant events which may impact comparability of our periodic operating results, Viatris believes that an evaluation of its ongoing operations (and comparisons of its current operations with historical and future operations) would be difficult if the disclosure of its financial results was limited to financial measures prepared only in accordance with U.S. GAAP. We believe that non-GAAP financial measures are useful supplemental information for our investors and when considered together with our U.S. GAAP financial measures and the reconciliation to the most directly comparable U.S. GAAP financial measure, provide a more complete understanding of the factors and trends affecting our operations. The financial performance of the Company is measured by senior management, in part, using adjusted metrics included herein, along with other performance metrics. In addition, the Company believes that including EBITDA and supplemental adjustments applied in presenting adjusted EBITDA is appropriate to provide additional information to investors to demonstrate

the Company's ability to comply with financial debt covenants and assess the Company's ability to incur additional indebtedness. The Company also believes that adjusted EBITDA better focuses management on the Company's underlying operational results and true business performance and is used, in part, for management's incentive compensation. We also report sales performance using the non-GAAP financial measures of "constant currency", also referred to herein as "operational change", total revenues, net sales, adjusted EBITDA, and adjusted EPS. These measures provide information on the change in total revenues, net sales, adjusted EBITDA, and adjusted EPS assuming that foreign currency exchange rates had not changed between the prior and current period. The comparisons presented at constant currency rates reflect comparative local currency sales at the prior year's foreign exchange rates. We routinely evaluate our net sales, total revenues, adjusted EBITDA, and adjusted EPS performance at constant currency so that sales results can be viewed without the impact of foreign currency exchange rates, thereby facilitating a period-to-period comparison of our operational activities and believe that this presentation also provides useful information to investors for the same reason. Divestiture-adjusted operational change refers to operational change, further adjusted for the impact of divestitures that closed during 2024 by excluding proportionate net sales from those divested businesses from the comparable 2024 period, and divestiture-adjusted operational change excluding the Indore Impact refers to divestiture-adjusted operational change further adjusted for the negative Indore Impact. The "Summary of Total Revenues by Segment" table below compares total revenues and net sales on an actual and constant currency basis for each reportable segment for the quarters ended March 31, 2025 and 2024, as well as divestiture-adjusted operational change in net sales and total revenues. Also, set forth below, Viatris has provided reconciliations of such non-GAAP financial measures to the most directly comparable U.S. GAAP financial measures. Investors and other readers are encouraged to review the related U.S. GAAP financial measures and the reconciliations of the non-GAAP measures to their most directly comparable U.S. GAAP measures set forth below, and investors and other readers should consider non-GAAP measures only as supplements to, not as substitutes for or as superior measures to, the measures of financial performance prepared in accordance with U.S. GAAP. For additional information regarding the components and uses of Non-GAAP financial measures refer to Management's Discussion and Analysis of Financial Condition and Results of Operations--Use of Non-GAAP Financial Measures section of Viatris' Quarterly Report on Form 10-Q for the three months ended March 31, 2025.

With respect to the guidance ranges as provided on February 27, 2025, at that time the Company did not provide forward-looking guidance for U.S. GAAP net earnings (loss) or U.S. GAAP diluted EPS or a quantitative reconciliation of its 2025 adjusted EBITDA or adjusted EPS guidance to the most directly comparable U.S. GAAP measures, U.S. GAAP net earnings (loss) or U.S. GAAP diluted EPS, respectively, because it was unable to predict with reasonable certainty the ultimate outcome of certain significant items, including integration, acquisition and divestiture-related expenses, restructuring expenses, asset impairments, litigation settlements, future share repurchases, and other contingencies, such as changes to contingent consideration, acquired IPR&D and certain other gains or losses, including for the fair value accounting for non-marketable equity investments, as well as related income tax accounting, because certain of these items had not occurred, were out of the Company's control, and/or could not be reasonably predicted without unreasonable effort. These items were uncertain, depended on various factors, and could have had a material impact on U.S. GAAP reported results for the guidance period. As previously disclosed, such guidance ranges excluded the impact of any divestiture-related taxes and transaction costs as well as any acquired IPR&D for unsigned deals to be incurred in any future period as it could not be reasonably forecasted. With respect to the guidance ranges provided as of February 27, 2025, U.S. GAAP net cash provided by operating activities for 2025 was estimated to be between $2.2 billion and $2.5 billion, with a midpoint of approximately $2.35 billion.

Goodwill Impairment

The Company reviews goodwill for impairment annually on April 1 or more frequently if events or changes in circumstances indicate that the carrying value of goodwill may not be recoverable. Since the end of February 2025, the Company has experienced a sharp and sustained decline in its share price and significantly increased uncertainty and volatility in the geopolitical and economic environments in which the Company operates. As a result of these factors, the Company determined that a triggering event had occurred for each of its reporting units and performed an interim goodwill impairment test as of March 31, 2025. When compared to the prior year annual goodwill impairment test completed on April 1, 2024, the recent significantly increased uncertainty and volatility in the geopolitical and economic environments in which the Company operates has increased the Company's business risks, including, but not limited to, the potential for continued or additional drug pricing reduction pressures, general uncertainty related to timing of responses and approvals from the FDA resulting from evolving regulatory priorities and associated changes to the operations of the agency, and the potential for adverse impacts from future tariffs and trade restrictions. The negative impact of any or all of these factors could be material. The recent significant increase in business risks and uncertainty have led to an increase in discount rate assumptions impacting all reporting units as compared to the April 1, 2024, annual goodwill impairment test. For the three months ended March 31, 2025, the Company recorded a non-cash goodwill impairment charge of $2.9 billion as a result of the interim goodwill impairment test performed as of March 31, 2025.

Certain Key Terms and Presentation Matters

New product sales, new product launches or new product revenues: Refers to revenue from new products launched in 2025 and the carryover impact of new products, including business development, launched within the last 12 months.

Operational change: Refers to constant currency percentage changes and is derived by translating amounts for the current period at prior year comparative period exchange rates, and in doing so shows the percentage change from 2025 constant currency net sales, total revenues, adjusted EBITDA, and adjusted EPS to the corresponding amount in the prior year.

Divestiture-adjusted operational change: Refers to operational changes, further adjusted for the impact of the proportionate results from the divestitures that closed in 2024, from the 2024 period by excluding such net sales or revenues from those divested businesses from comparable prior periods. Also, for adjusted EBITDA and adjusted EPS, refers to operational changes, adjusted as outlined in the previous sentence and further adjusted for associated net other income.

SG&A and R&D TSA reimbursement and DSA reimbursement: Expenses related to TSA services provided for divested businesses are recorded in their respective functional line item. However, reimbursement of those expenses plus any mark-up is included in other expense (income), net. For comparability purposes, amounts related to the cost reimbursement were reclassified to adjusted SG&A and adjusted R&D during the first quarter of 2024, primarily related to the contribution of the biosimilars business to Biocon Biologics Limited ("Biocon Biologics") in November 2022. This reclassification had no impact on adjusted net earnings, adjusted EBITDA or adjusted EPS. Any TSA reimbursement and DSA reimbursement amounts related to the closed divestitures are not direct offsets to operational expense and have not been reclassified.

Closed divestitures or divestitures closed in 2024: Refers to the divestiture of the Company's rights to two women's healthcare products in the U.K. that closed in August 2024, the divestitures of the commercialization rights in the majority of the Upjohn Distributor markets that closed in 2024, the divestiture of the women's healthcare business that closed in March 2024, the divestiture of the API

business in India that closed in June 2024, and the divestiture of the OTC business that closed in July 2024.

Indore Impact: Refers to the estimated negative financial impact on 2025 total revenues and (loss) earnings from operations versus the comparable 2024 periods as a result of the FDA issued warning letter and import alert related to our oral finished dose manufacturing facility in Indore, India. For first quarter 2025, the estimated Indore Impact to total revenues was approximately $140 million.

Forward-Looking Statements

This press release contains “forward-looking statements”. These statements are made pursuant to the safe harbor provisions of the Private Securities Litigation Reform Act of 1995. Such forward-looking statements may include, without limitation, statements about our 2025 financial guidance; reaffirms 2025 outlook; delivers total revenues in line with expectations demonstrating strength of the base business; makes significant pipeline progress with three positive phase 3 data readouts; reaffirms 2025 capital allocation priorities; 2025 is off to a good start as we continue to focus on executing our strategic priorities; our growing pipeline, capital discipline, operational execution, and significant global scope give us confidence in our ability to navigate the periods of increased volatility and uncertainty that our industry has been experiencing much of this year; we continue to generate strong cash flow and we are delivering on our capital allocation plan including share repurchases of over $300 million year to date; we believe we are currently well positioned to meet our financial guidance and our commitment to prioritizing returning capital to shareholders through the remainder of the year; continues to expect to deliver approximately $450 million to $550 million in new product revenues in 2025; the Company received positive results from the Phase 3 open-label, long-term extension study for EFFEXOR® required for approval in Japan and the Company filed applications to the Ministry of Health, Labor and Welfare for approval of EFFEXOR SR Capsules (venlafaxine hydrochloride), a serotonin-noradrenaline reuptake inhibitor to treat adults with generalized anxiety disorder, an indication for which no other treatment option is currently approved in Japan; the Company announced positive top-line results from two pivotal Phase 3 studies of its novel fast acting formulation of meloxicam (MR-107A-02) for the treatment of moderate-to-severe acute pain; in both Phase 3 studies, all primary and secondary endpoints were met and MR-107A-02 demonstrated statistically significant and clinically meaningful results; the Company is targeting to submit a New Drug Application (NDA) to the U.S. Food and Drug Administration (FDA) by the end of 2025; the Company announced positive results of its Phase 3 study evaluating the contraceptive efficacy and safety of investigational XULANE LO™ low dose weekly dermal patch with 150 mcg norelgestromin and 17.5 mcg ethinyl estradiol per day in women of childbearing potential; in this study, XULANE LO demonstrated a favorable efficacy and safety profile with no new safety concerns identified as well as a potential best-in-class patch performance profile; the Company plans to submit an NDA to the FDA in the second half of 2025; the Company is reaffirming its commitment to prioritizing returning capital to shareholders in 2025 as previously discussed; the Company expects $500 million to $650 million in total share repurchases in 2025 and expects to be opportunistic with cash available throughout the year; from a business development perspective, the Company expects to continue to pursue regional licensing and partnership opportunities with immediate revenue contribution that leverage its unique commercial and R&D infrastructure and capabilities; U.S. GAAP net cash provided by operating activities for 2025 is estimated to be between $2.2 billion and $2.5 billion, with a midpoint of approximately $2.35 billion; *w*hen compared to the prior year annual goodwill impairment test completed on April 1, 2024, the recent significantly increased uncertainty and volatility in the geopolitical and economic environments in which the Company operates has increased the Company’s business risks, including, but not limited to, the potential for continued or additional drug pricing reduction pressures, general uncertainty related to timing of responses and approvals from the FDA resulting from evolving regulatory priorities and associated changes to the operations of the agency, and the potential for adverse impacts from future tariffs and trade restrictions; the negative impact of any or all of these factors could be material; the outcome of clinical trials; the goals or outlooks with respect to the Company’s strategic initiatives and priorities, including but not limited to divestitures, acquisitions, strategic alliances, collaborations, or other

potential transactions; the benefits and synergies of such divestitures, acquisitions, strategic alliances, collaborations, or other transactions, or restructuring programs; future opportunities for the Company and its products; and any other statements regarding the Company's future operations, financial or operating results, capital allocation, dividend policy and payments, share repurchases, debt ratio and covenants, anticipated business levels, future earnings, planned activities, anticipated growth, market opportunities, strategies, competitions, commitments, confidence in future results, efforts to create, enhance or otherwise unlock value, and other expectations and targets for future periods. Forward-looking statements may often be identified by the use of words such as "will", "may", "could", "should", "would", "project", "believe", "anticipate", "expect", "plan", "estimate", "forecast", "potential", "pipeline", "intend", "continue", "target", "seek" and variations of these words or comparable words. Because forward-looking statements inherently involve risks and uncertainties, actual future results may differ materially from those expressed or implied by such forward-looking statements. Factors that could cause or contribute to such differences include, but are not limited to: the possibility that the Company may not realize the intended benefits of, or achieve the intended goals or outlooks with respect to, its strategic initiatives and priorities (including divestitures, acquisitions, strategic alliances, collaborations, or other potential transactions) or accelerate its growth by building on the strength of its base business with an expanding portfolio of innovative, best-in-class, patent-protected assets; the possibility that the Company may be unable to achieve intended or expected benefits, goals, outlooks, synergies, growth opportunities and operating efficiencies in connection with divestitures, acquisitions, strategic alliances, collaborations, or other transactions, or restructuring programs, within the expected timeframes or at all; the ongoing risks and uncertainties associated with our recent divestitures; goodwill or impairment charges or other losses; the Company's failure to achieve expected or targeted future financial and operating performance and results; the potential impact of natural or man-made disasters, public health outbreaks, epidemics, pandemics or social disruption in regions where we or our partners or suppliers operate; actions and decisions of healthcare and pharmaceutical regulators; changes in relevant laws, regulations and policies and/or the application or implementation thereof, including but not limited to tax, healthcare and pharmaceutical laws, regulations and policies globally; the ability to attract, motivate and retain key personnel; the Company's liquidity, capital resources and ability to obtain financing; any regulatory, legal or other impediments to the Company's ability to bring new products to market, including but not limited to "at-risk launches"; products in development that receive regulatory approval may not achieve expected levels of market acceptance, efficacy or safety; longer review, response and approval times as a result of evolving regulatory priorities and reductions in personnel at health agencies; success of clinical trials and the Company's or its partners' ability to execute on new product opportunities and develop, manufacture and commercialize products; any changes in or difficulties with the Company's manufacturing facilities, including with respect to inspections, remediation and restructuring activities, supply chain or inventory or the ability to meet anticipated demand; the scope, timing and outcome of any ongoing legal proceedings, including government inquiries or investigations, and the impact of any such proceedings on the Company; any significant breach of data security or data privacy or disruptions to our IT systems; risks associated with having significant operations globally; the ability to protect intellectual property and preserve intellectual property rights; changes in third-party relationships; the effect of any changes in the Company's or its partners' customer and supplier relationships and customer purchasing patterns, including customer loss and business disruption being greater than expected following an adverse regulatory action, acquisition or divestiture; the impacts of competition, including decreases in sales or revenues as a result of the loss of market exclusivity for certain products; changes in the economic and financial conditions of the Company or its partners; uncertainties regarding future demand, pricing and reimbursement for the Company's products; uncertainties and matters beyond the control of management, including but not limited to general political and economic conditions, potential for adverse impacts from future tariffs and trade restrictions, inflation rates and global exchange rates; and inherent uncertainties involved in the estimates and judgments used in the preparation of financial statements, and the providing of estimates of financial measures, in accordance with U.S. GAAP and related standards or on an adjusted basis.

For more detailed information on the risks and uncertainties associated with Viatris, see the risks described in Part I, Item 1A of the Company's Annual Report on form 10-K for the year ended December 31, 2024, as amended, Part II, Item 1A of the Company's Quarterly Report on Form 10-Q for the quarter ended March 31, 2025, which is expected to be filed with the SEC on May 8, 2025, and our other filings with the SEC. You can access Viatris' filings with the SEC through the SEC website at www.sec.gov or through our website, and Viatris strongly encourages you to do so. Viatris routinely posts information that may be important to investors on our website at investor.viatris.com, and we use this website address as a means of disclosing material information to the public in a broad, non-exclusionary manner for purposes of the SEC's Regulation Fair Disclosure (Reg FD). The contents of our website are not incorporated into this press release or our filings with the SEC. Viatris undertakes no obligation to update any statements herein for revisions or changes after the date of this press release other than as required by law.

Contacts

Media:
+ 1.724.514.1968
Communications@viatris.com

Jennifer Mauer
Jennifer.Mauer@viatris.com

Matt Klein
Matthew.Klein@viatris.com

Investors:
+ 1.724.514.1813
InvestorRelations@viatris.com

Bill Szablewski
William.Szablewski@viatris.com

Viatris Inc. and Subsidiaries
Condensed Consolidated Statements of Operations
(Unaudited)

(In millions, except per share amounts)	Three Months Ended March 31, 2025	2024
Revenues:		
Net sales	$ 3,243.2	$ 3,653.5
Other revenues	11.1	9.9
Total revenues	3,254.3	3,663.4
Cost of sales	2,093.1	2,159.4
Gross profit	1,161.2	1,504.0
Operating expenses:		
Research and development	222.0	199.7
Acquired IPR&D	10.0	6.1
Selling, general and administrative	948.1	1,017.5
Impairment of goodwill	2,936.8	—
Litigation settlements and other contingencies, net	(73.5)	76.8
Total operating expenses	4,043.4	1,300.1
(Loss) earnings from operations	(2,882.2)	203.9
Interest expense	115.5	138.4
Other expense (income), net	99.3	(139.1)
(Loss) earnings before income taxes	(3,097.0)	204.6
Income tax (benefit) provision	(55.0)	90.7
Net (loss) earnings	$ (3,042.0)	$ 113.9
(Loss) earnings per share attributable to Viatris Inc. shareholders		
Basic	$ (2.55)	$ 0.10
Diluted	$ (2.55)	$ 0.09
Weighted average shares outstanding:		
Basic	1,192.4	1,195.2
Diluted	1,192.4	1,209.5

Viatris Inc. and Subsidiaries
Condensed Consolidated Balance Sheets
(Unaudited)

(In millions)	March 31, 2025	December 31, 2024
ASSETS		
Assets		
Current assets:		
Cash and cash equivalents	$ 755.0	$ 734.8
Accounts receivable, net	3,125.7	3,221.3
Inventories	4,096.4	3,854.1
Prepaid expenses and other current assets	1,645.3	1,710.5
Total current assets	9,622.4	9,520.7
Intangible assets, net	16,662.3	17,070.9
Goodwill	6,462.1	9,133.3
Other non-current assets	5,728.1	5,776.0
Total assets	$ 38,474.9	$ 41,500.9
LIABILITIES AND EQUITY		
Liabilities		
Current portion of long-term debt and other long-term obligations	$ 8.5	$ 8.3
Other current liabilities	5,711.6	5,771.1
Long-term debt	14,177.5	14,038.9
Other non-current liabilities	2,926.9	3,047.1
Total liabilities	22,824.5	22,865.4
Shareholders' equity	15,650.4	18,635.5
Total liabilities and equity	$ 38,474.9	$ 41,500.9

Viatris Inc. and Subsidiaries
Key Product Net Sales, on a Consolidated Basis
(Unaudited)

(In millions)	Three months ended March 31, 2025	2024
Select Key Global Products		
Lipitor ®	$ 388.0	$ 388.9
Norvasc ®	172.3	176.3
Lyrica ®	112.6	114.2
Viagra ®	98.5	100.7
EpiPen® Auto-Injectors	96.7	80.2
Creon ®	82.4	75.0
Celebrex ®	63.4	72.2
Zoloft ®	60.2	58.0
Effexor ®	59.3	59.4
Xalabrands	37.1	42.5
Select Key Segment Products		
Yupelri ®	$ 58.3	$ 55.2
Dymista ®	42.8	48.2
Amitiza ®	33.3	33.0
Xanax ®	32.3	34.5

(a) The Company does not disclose net sales for any products considered competitively sensitive.

(b) Products disclosed may change in future periods, including as a result of seasonality, competition or new product launches.

(c) Amounts for the three months ended March 31, 2025, include the impact of foreign currency translations compared to the prior year period.

Viatris Inc. and Subsidiaries
Reconciliation of Non-GAAP Financial Measures
(Unaudited)

Reconciliation of U.S. GAAP Net (Loss) Earnings to Adjusted Net Earnings and U.S. GAAP (Loss) Earnings Per Share to Adjusted EPS

Below is a reconciliation of U.S. GAAP net (loss) earnings and diluted (loss) earnings per share to adjusted net earnings and adjusted EPS for the three months ended March 31, 2025, compared to the prior year period:

	Three Months Ended March 31,			
(In millions, except per share amounts)	**2025**		**2024**	
U.S. GAAP net (loss) earnings and U.S. GAAP diluted (loss) earnings per share	$ (3,042.0)	$ (2.55)	$ 113.9	$ 0.09
Purchase accounting amortization (primarily included in cost of sales)	583.5		611.7	
Impairment of goodwill [(a)]	2,936.8		—	
Litigation settlements and other contingencies, net	(73.5)		76.8	
Interest expense (primarily amortization of premiums and discounts on long term debt)	(9.2)		(11.2)	
Loss (gain) on divestitures of businesses (included in other expense (income), net) [(b)]	36.9		(70.4)	
Acquisition and divestiture-related costs (primarily included in SG&A) [(c)]	40.7		87.5	
Restructuring-related costs [(d)]	92.9		19.6	
Share-based compensation expense	55.2		46.7	
Other special items included in:				
Cost of sales [(e)]	41.6		28.2	
Research and development expense	0.7		2.4	
Selling, general and administrative expense	17.6		16.1	
Other expense (income), net [(f)]	101.4		(44.5)	
Tax effect of the above items and other income tax related items [(g)]	(182.3)		(64.1)	
Adjusted net earnings and adjusted EPS	$ 600.3	$ 0.50	$ 812.7	$ 0.67
Weighted average diluted shares outstanding	1,203.0		1,209.5	

Significant items include the following:

(a) For the three months ended March 31, 2025, includes a goodwill impairment charge of $2.9 billion as a result of the interim goodwill impairment test performed as of March 31, 2025.

(b) For the three months ended March 31, 2025, consists of pre-tax charges related to the divestitures primarily due to an increase in estimated transaction related costs, including the assumption of additional contractual obligations, as well as the impact of working capital and other transaction-related adjustments.

(c) Acquisition and divestiture-related costs consist primarily of transaction costs including legal and consulting fees, and integration activities.

(d) For the three months ended March 31, 2025, charges include approximately $19.8 million in cost of sales, approximately $0.8 million in R&D, and approximately $72.3 million in SG&A.

(e) For the three months ended March 31, 2025, charges include incremental manufacturing variances at plants slated for sale or closure or undergoing remediation activities of approximately $31.7 million.

(f) For the three months ended March 31, 2025, includes a loss of approximately $115.8 million as a result of remeasuring the compulsory convertible preferred shares (CCPS) in Biocon Biologics to fair value.

(g) Adjusted for changes for uncertain tax positions.

Reconciliation of U.S. GAAP Net (Loss) Earnings to EBITDA and Adjusted EBITDA

Below is a reconciliation of U.S. GAAP net (loss) earnings to EBITDA and adjusted EBITDA for the three months ended March 31, 2025, compared to the prior year period:

	Three Months Ended March 31,	
(In millions)	**2025**	**2024**
U.S. GAAP net (loss) earnings	$ (3,042.0)	$ 113.9
Add / (deduct) adjustments:		
Income tax (benefit) provision	(55.0)	90.7
Interest expense [(a)]	115.5	138.4
Depreciation and amortization [(b)]	664.7	691.0
EBITDA	$ (2,316.8)	$ 1,034.0
Add / (deduct) adjustments:		
Share-based compensation expense	55.2	46.7
Litigation settlements and other contingencies, net	(73.5)	76.8
Loss (gain) on divestitures of businesses	36.9	(70.4)
Impairment of goodwill	2,936.8	—
Restructuring, acquisition and divestiture-related and other special items [(c)]	284.9	106.3
Adjusted EBITDA	$ 923.5	$ 1,193.4

[(a)] Includes amortization of premiums and discounts on long-term debt.

[(b)] Includes purchase accounting related amortization.

[(c)] See items detailed in the Reconciliation of U.S. GAAP Net (Loss) Earnings to Adjusted Net Earnings.

Summary of Total Revenues by Segment

	Three Months Ended March 31,								
(In millions, except %s)	**2025**	**2024**	**% Change**	**2025 Currency Impact [(1)]**	**2025 Constant Currency Revenues**	**Constant Currency % Change [(2)]**	**Closed Divestitures [(3)]**	**2024 Adjusted Ex Divestitures [(4)]**	**Divestiture-Adjusted Operational Change [(5)]**
Net sales									
Developed Markets	$ 1,891.7	$ 2,165.4	(13)%	$ 33.2	$ 1,924.9	(11)%	$ 179.7	$ 1,985.7	(3)%
Greater China	555.5	543.9	2 %	12.0	567.5	4 %	0.5	543.4	4 %
JANZ	276.1	317.8	(13)%	12.3	288.4	(9)%	9.7	308.1	(6)%
Emerging Markets	519.9	626.4	(17)%	27.6	547.5	(13)%	47.5	578.9	(5)%
Total net sales	$ 3,243.2	$ 3,653.5	(11)%	$ 85.1	$ 3,328.3	(9)%	$ 237.4	$ 3,416.1	(3)%
Other revenues [(6)]	11.1	9.9	NM	0.1	11.2	NM	1.8	8.1	NM
Consolidated total revenues [(7)]	$ 3,254.3	$ 3,663.4	(11)%	$ 85.2	$ 3,339.5	(9)%	$ 239.2	$ 3,424.2	(2)%

[(1)] Currency impact is shown as unfavorable (favorable).

[(2)] The constant currency percentage change is derived by translating net sales or revenues for the current period at prior year comparative period exchange rates, and in doing so shows the percentage change from 2025 constant currency net sales or revenues to the corresponding amount in the prior year.

[(3)] Represents proportionate net sales relating to divestitures that closed during 2024 in the relevant period.

[(4)] Represents U.S. GAAP net sales minus proportionate net sales relating to divestitures that closed during 2024 for the relevant period.

[(5)] See “Certain Key Terms and Presentation Matters” in this release for more information.

[(6)] For the three months ended March 31, 2025, other revenues in Developed Markets, JANZ, and Emerging Markets were approximately $6.9 million, $1.0 million, and $3.2 million, respectively.

[(7)] Amounts exclude intersegment revenue which eliminates on a consolidated basis.

Reconciliation of Statements of Operations Line Items

(Unaudited)

(In millions, except %s)	Three Months Ended March 31, 2025	Three Months Ended March 31, 2024
U.S. GAAP cost of sales	$ 2,093.1	$ 2,159.4
Deduct:		
Purchase accounting amortization and other related items	(583.5)	(611.5)
Acquisition and divestiture-related costs	(12.2)	(6.3)
Restructuring related costs	(19.8)	(4.0)
Share-based compensation expense	(1.3)	(0.8)
Other special items	(41.6)	(28.2)
Adjusted cost of sales	$ 1,434.7	$ 1,508.6
Adjusted gross profit [(a)]	$ 1,819.6	$ 2,154.8
Adjusted gross margin [(a)]	56 %	59 %

(In millions, except %s)	Three Months Ended March 31, 2025	Three Months Ended March 31, 2024
U.S. GAAP R&D	$ 222.0	$ 199.7
Deduct:		
Acquisition and divestiture-related costs	(0.7)	(4.6)
Restructuring and related costs	(0.8)	—
Share-based compensation expense	(2.3)	(1.9)
SG&A and R&D TSA reimbursement [(b)]	—	(1.7)
Other special items	(0.7)	(2.4)
Adjusted R&D	$ 217.5	$ 189.1
Adjusted R&D as % of total revenues	7 %	5 %

(In millions, except %s)	Three Months Ended March 31, 2025	Three Months Ended March 31, 2024
U.S. GAAP SG&A	$ 948.1	$ 1,017.5
Deduct:		
Acquisition and divestiture-related costs	(27.8)	(76.5)
Restructuring and related costs	(72.3)	(15.6)
Purchase accounting amortization and other related items	—	(0.1)
Share-based compensation expense	(51.7)	(43.9)
SG&A and R&D TSA reimbursement [(b)]	—	(5.7)
Other special items and reclassifications	(17.6)	(16.1)
Adjusted SG&A	$ 778.7	$ 859.6
Adjusted SG&A as % of total revenues	24 %	23 %

(In millions)	Three Months Ended March 31, 2025	2024
U.S. GAAP total operating expenses	$ 4,043.4	$ 1,300.1
Add / (Deduct):		
Litigation settlements and other contingencies, net	73.5	(76.8)
R&D adjustments	(4.5)	(10.6)
SG&A adjustments	(169.4)	(157.9)
Impairment of goodwill adjustments	(2,936.8)	—
Adjusted total operating expenses	$ 1,006.2	$ 1,054.8
Adjusted earnings from operations [c]	$ 813.4	$ 1,100.0

(In millions)	Three Months Ended March 31, 2025	2024
U.S. GAAP interest expense	$ 115.5	$ 138.4
Add / (Deduct):		
Accretion of contingent consideration liability	(1.2)	(1.7)
Amortization of premiums and discounts on long-term debt	11.0	13.8
Other special items	(0.6)	(0.9)
Adjusted interest expense	$ 124.7	$ 149.6

(In millions)	Three Months Ended March 31, 2025	2024
U.S. GAAP other expense (income), net	$ 99.3	$ (139.1)
Add / (Deduct):		
Fair value adjustments on non-marketable equity investments	(115.8)	46.9
SG&A and R&D TSA reimbursement [b]	—	7.4
(Loss) gain on divestitures of businesses	(36.9)	70.4
Other items	14.4	(2.6)
Adjusted other income, net	$ (39.0)	$ (17.0)

(In millions, except %s)	Three Months Ended March 31, 2025	2024
U.S. GAAP (loss) earnings before income taxes	$ (3,097.0)	$ 204.6
Total pre-tax non-GAAP adjustments	3,824.7	762.9
Adjusted earnings before income taxes	$ 727.7	$ 967.5
U.S. GAAP income tax (benefit) provision	$ (55.0)	$ 90.7
Adjusted tax expense	182.3	64.1
Adjusted income tax provision	$ 127.3	$ 154.8
Adjusted effective tax rate	17.5 %	16.0 %

[a] U.S. GAAP gross profit is calculated as total revenues less U.S. GAAP cost of sales. U.S. GAAP gross margin is calculated as U.S. GAAP gross profit divided by total revenues. Adjusted gross profit is calculated as total revenues less adjusted cost of sales. Adjusted gross margin is calculated as adjusted gross profit divided by total revenues.

[b] Refer to "Certain Key Terms and Presentation Matters" section in this release for more information on reclassifications related to TSA reimbursements.

[c] U.S. GAAP earnings from operations is calculated as U.S. GAAP gross profit less U.S. GAAP total operating expenses. Adjusted earnings from operations is calculated as adjusted gross profit less adjusted total operating expenses.

Reconciliation of Estimated 2025 U.S. GAAP Net Cash Provided by Operating Activities to Free Cash Flow as of May 8, 2025

(Unaudited)

A reconciliation of the estimated 2025 U.S. GAAP Net Cash provided by Operating Activities to Free Cash Flow is presented below:

(In millions)	
Estimated U.S. GAAP Net Cash provided by Operating Activities [(a)]	$2,200 - $2,500
Less: Capital Expenditures	$(300) - $(400)
Free Cash Flow [(a)]	$1,800 - $2,200

[(a)] Excludes the impact of any divestiture-related taxes and transaction costs.

Reconciliation of Estimated 2025 U.S. GAAP Net Cash Provided by Operating Activities to Free Cash Flow as of February 27, 2025

(Unaudited)

A reconciliation of the estimated 2025 U.S. GAAP Net Cash provided by Operating Activities to Free Cash Flow is presented below:

(In millions)	
Estimated U.S. GAAP Net Cash provided by Operating Activities [(a)]	$2,200 - $2,500
Less: Capital Expenditures	$(300) - $(400)
Free Cash Flow [(a)]	$1,800 - $2,200

[(a)] Excluded the impact of any divestiture-related taxes and transaction costs.